



LEAD2 FINAL CONFERENCE AND ACADEMIC LEADERS' FORUM

28-29 November 2022

Vrije Universiteit Brussel (Brussels)

National Academy of Education Administration (Beijing)



























TABLE OF CONTENTS

O1 About LEAD2 Project

02 Program Agenda

08 Speaker Biographies

23 List of participants

27 Deliverables

LEAD Academic Network



30

























LEAD2 Project

Enhancing Academic Leadership and Governance of Chinese and European Universities in the Context of Innovation and Internationalization

The LEAD2 project is a Capacity Building in Higher Education project supported by the Erasmus+ programme. The LEAD2 partnership including 12 higher education institutions (Vrije Universiteit Brussel, University of Vienna, Universidade Nova De Lisboa, Aarhus University, Silesian University of Technology, Middle East Technical University, National Academy of Education Administration, Beijing Normal University, Tongji University, Guangxi Normal University, China University of Geosciences & Yunnan Normal University).

The aims of the LEAD2 project are to:

- Strengthen the capacity of higher education institutions in governance and academic leadership
- Enhance the knowledge and capacities of academic leaders and potential academic leaders on university governance and leadership
- Implement innovative and targeted blended training (MOOC, workshops & peer learning) for academic leaders
- Deepen the understanding of university governance and academic leadership through comparative studies
- Create an online Knowledge Base, Referencing Tool & Networks
- Establish an Academic Network on University Leadership

The main project output and deliverables include: LEAD2 workshops and events, LEAD2 MOOCs and Blended Training Program Series, Online Knowledge Base, LEAD2 Journal & LEAD2 research, and the LEAD Academic Network.

As one of the first academic leadership capacity building projects, the LEAD2 project has advanced the theories and good practices regarding academic leadership. It has also enhanced cooperation among European and Chinese Higher Education Institutions, and enhanced more international cooperation.

LEAD2, LEADING TOGETHER, LEADING TOMORROW!





AGENDA 28 NOVEMBER 2022

PLENARY SESSION	PL	EN	IAR	Y 9	ES	SI	10	J
-----------------	----	----	-----	-----	----	----	----	---

Academic Leaders' Forum (9:30-12:30 Brussels time)

Brussels & online (Beijing, Kunming, Shanghai, Wuhan & Guilin)

Location at VUB

Green Room, U-residence

9:00 - 9:30 Brussels time

Welcome coffee

OPENING SESSION

9:30 - 9:35 (16:30 - 16:35) Moderator: Prof. Dr. Chang ZHU, VUB

Opening video LEAD2 Project

9:35 - 9:45 (16:35 - 16:45) Welcoming & opening words:

Prof. Dr. Jan DANCKAERT, Rector, VUB

9:45 - 9:55

Opening words:

(16:45 - 16:55)

HOU Huijun, President, NAEA

9:55 - 10:10 (16:55 - 17:10) The research and capacity building path of the LEAD and LEAD2 saga in a changing world.

Prof. Dr. Jan CORNELIS, Former Vice-Rector, VUB

KEYNOTE SPEECH

10:10 - 10:30

Leadership's role in institutional transformation

(17:10 - 17:30) Thomas E

Thomas ESTERMANN, Director, Governance, Funding and Public Policy

Development, European University Association

10:30 - 10:50 (17:30 - 17:50) Global changes in university governance **Anthony ANTOINE**, Brussels School of Governance, VUB

10:50 Group Photo

10:55 - 11:20

Coffee/tea

Visit of the LEAD2 Results Exhibition Posters, Photos & Videos

11:20 - 12:30 (18:20 - 19:30)

ACADEMIC LEADERS' EXPERT PANEL SESSION

Academic leadership in the new context of internationalisation

Panelists:

- Prof. Dr. João Amaro DE MATOS, Vice Rector, Universidade NOVA De Lisboa
- Prof. Dr. Tülin GENÇÖZ, Vice Rector, Middle East Technical
- Prof. Dr. WU Jiang, former Executive Vice President & Dean of IESD, Tongji University
- Thomas ESTERMANN, European University Association
- Dr. Lucas ZINNER, University of Vienna
- Prof. Dr. LIU Baocun, Beijing Normal University

Moderator: Prof. Jan CORNELIS, VUB

12:30 - 13:50

Lunch (Brussels)

AGENDA 28 NOVEMBER 2022

Academic Leaders' Forum Brussels Time (14:00-16:20)

European partners and participants.

Chinese participants can join online individually.

14:00 - 15:30

PARALLEL SESSION (1): SENIOR ACADEMIC LEADERS DIALOGUE

Location at VUB

Red room, U-residence

Facilitator: Anthony ANTOINE, VUB

- Peer-to-peer introduction
- · Perceptions of Academic Leadership from own roles
- Perceptions & Expectations of Academic Leadership regarding roles of other levels of academic leaders
- Academic leadership in the digital era and in the context of crisis and transformation (from own perspectives)

Panellists:

- Prof. Dr. Oğuzhan HASANÇEBI, Vice Rector, Middle East Technical University
- Prof. Dr. Ivan SVETLIK, Former Rector, University of Ljubljanalvan
- Prof. Dr. Melita KOVACEVIC, Former Vice Rector, University of Zagreb
- Prof. Dr. Anna CHROBOK, Director, College of Studies, Silesian University of Technology
- Prof. Dr. Gaye TEKSOZ, Advisor to the Rector, Middle East Technical University

14:00 - 15:30

PARALLEL SESSION (2): MIDDLE-LEVEL ACADEMIC LEADERS DIALOGUE

Location at VUB

Black room, U-residence

Facilitator: Prof. Yasar KONDAKCI, METU

- Peer-to-peer introduction
- Perceptions of Academic Leadership from own roles
- Perceptions & Expectations of Academic Leadership regarding roles of other levels of academic leaders
- Academic leadership in the digital era and in the context of crisis and transformation (from own perspectives)

Panellists:

- Prof. Dr. Pınar ACAR, Dean Faculty of Economic & Administrative Sciences, METU
- Victoria WINTER, Universidade Nova de Lisboa, Nova School of Business & Economics, Executive Director - External Relations & Internationalization
- Dr. Barbara GOOD, Head of International Relations, University of Vienna
- Prof. Dr. Marcin GORSKI, Silesian University of Technology
- Prof. Dr. Barış SALIHOĞLU, Director for Marine Sciences Institution, METU

AGENDA 28 NOVEMBER 2022

Academic Leaders' Forum Brussels Time (14:00-16:20)

European partners and participants.

Chinese participants can join online individually.

14:00 - 15:30

PARALLEL SESSION (3): JUNIOR ACADEMIC LEADERS DIALOGUE

Location at VUB

Green room, U-residence

Facilitator: Dr. Rita FALCAO, NOVA

- Peer-to-peer introduction
- Perceptions of Academic Leadership from own roles
- Perceptions & Expectations of Academic Leadership regarding roles of other levels of academic leaders
- Academic leadership in the digital era and in the context of crisis and transformation (from own perspectives)

Panellists:

- Assoc. Prof. Mecit Halil ÖZTOP, Outstanding Achievement Award in Education winner, METU
- Prof. Dr. Raquel VAZ-PINTO, NOVA
- Prof. Dr. Anna WALIGORA, Silesian University of Technology
- Dr. Thea VIDNES, University of Vienna
- Prof. Dr. Sevtap KESTEL, Director, Graduate School of Applied Mathematics, METU
- Dr. Aysun CALISKAN, Vrije Universiteit Brussel

15:30 - 15:45

Coffee/tea

Visit of the LEAD2 Results Exhibition Posters, Photos & Videos

15:45 - 16:20

JOINT SHARING OF PERSPECTIVES OF ACADEMIC LEADERSHIP

Location at VUB

Green room, U-residence

- Own roles in academic leadership
- Perceptions & Expectations of other levels of academic leaders
- Insights about possible commonalities and differences and reflections for Academic Leadership Enhancement

Anthony ANTOINE, Prof. Yasar KONDAKCI, Dr. Rita FALCAO

16:30 - 17:30

LEAD ACADEMIC NETWORK COMMITTEE MEETING

Location at VUB

Red room, U-residence

Facilitator: Prof. Yasar KONDAKCI, Prof. Chang ZHU

19:00

Dinner (Brussels)

AGENDA 29 NOVEMBER 2022

PLENARY SESSION

Brussels & online (Beijing, Kunming, Shanghai, Wuhan & Guilin)

9:00-12:00 Brussels time; 16:00-19:00 Beijing time

Location at VUB

Green room, U-residence

Chinese and European partners and participants (with English and Chinese simultaneous interpretation)

- The path of LEAD2 on Academic Leadership: Linking Research and Practices
- Results sharing and contribution to the Academic Community
- LEAD2 Project Results Dissemination

9:00 - 9:30 (16:00 - 16:30)

CLUSTER 1:

LEAD2 Research, LEAD2 Journal, and LEAD2 Online Knowledge Base

Chair: Asso. Prof. Dr. Merve Zayim KURTAY, METU

- LEAD2 Testimonial Video
- LEAD2 Research overview & Research Presentation (Prof. Chang ZHU & Dr. Aysun CALISKAN)
- LEAD2 Journal Highlights
- LEAD2 Online Knowledge Base: Unique Open sources (short video)

9:30 - 10:15 (16:30 - 17:15)

CLUSTER 2:

LEAD2 MOOCs & Blended Training

Chair: Dr. Szymon OGONOWSKI, Silesian University of Technology

- LEAD2 MOOCs overview: Open MOOCs for Academic Leaders (Dr. Ibrahim YORGUN)
- LEAD2 MOOC expert presentation by Prof. Dr. Melita KOVACEVIC: A
 Decade of New Challenges for Universities: How Will Leadership
 Respond?
- Blended Training: Added value and great boost; voices from YAL blended training participants
 - WU Xiao, NAEA
 - Sevgi KAYA-KAŞIKCI, METU
 - LYU Dongye, TJU

AGENDA 29 NOVEMBER 2022

PLENARY SESSION (BRUSSELS & ONLINE)

9:00-12:00 Brussels time; 16:00-19:00 Beijing time

Location at VUB

Green room, U-residence

10:15 - 10:45 (17:15 - 17:45)

CLUSTER 3:

LEAD2 workshops, seminars, fora and webinars

Chair: Dr. Angela MEYER, University of Vienna

- LEAD2 workshops overview & highlights (Zhengwen QI, VUB)
- LEAD2 workshops & webinar expert presentation: 'Diversity and Inclusive Leadership' by Prof. Dr. Ivan SVETLIK, Former Rector, University of Ljubljana
- Testimonial Video

10:45 - 11:00 (17:45-18:00)

Coffee/tea

Visit of the LEAD2 Results Exhibition Posters, Photos & Videos

11:00 - 11:30 (18.00-18.30)

LEAD ACADEMIC NETWORK

Mission and objectives of the LEAD Academic Network, a Network of academics and academic leaders

Chair:

Prof. JING Meiying, Director, Office of International Affairs, NAEA Prof. Dr. Yasar KONDAKCI, METU

- Speech of Dr. YU Jingtian, Vice President of National Academy of Education Administration (NAEA)
- Speech of Prof. Dr. Jan CORNELIS, Former Vice Rector, VUB

11:30 - 12:00 (18.30-19.00)

CLOSING SESSION

Looking Forward & the prospects for EU-China cooperation in higher education and on Academic Leadership

Chair: Prof. Dr. Chang ZHU, VUB

- Mr. Weimin CHE, Minister Counsellor for Education, Mission of China to the European Union
- Prof. Dr. LOU Yongqi, Vice President, Tongji University
- Prof. Dr. Nadine ENGELS, Vice Rector, Vrije Universiteit Brussel

12:00 - 14:00

Networking Reception Drink Lunch (Brussels)

Visit of the LEAD2 Results Exhibition Posters, Photos & Videos

AGENDA 29 NOVEMBER 2022

European Academic Leaders' Experiential Site Learning & Team Building

14:00 - 18:00 Brussels time

Location at VUB Green room, U-residence

European Academic Leaders' Experiential Case Sharing:

14:00 - 15:00 Brussels School of Governance, VUB

Real case experiences

Mr. Anthony ANTOINE, Executive Director, Brussels School of Governance,

VUB

15:00 - 18:00 Team Building of the LEAD2 project and LEAD Academic Network

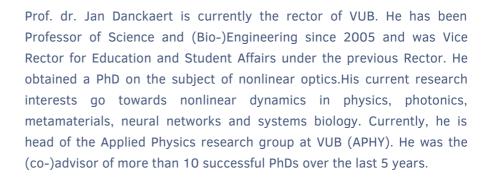
LEADing TOgether LEADing TOmorrow







Prof. Dr. Jan DANCKAERT



HOU Huijun, researcher, graduated from Peking University with a master's degree in Law, majoring in Marxist theory and ideological and political education. She is currently the Executive Vice-President of the National Academy of Educational Administration, and an advisor to the National Supervisors. She has published one monograph and one textbook, chaired and completed four provincial and ministerial-level projects, and published more than 20 academic papers in China Higher Education, China Education Journal, Journal of the Central University of Finance and Economics, Journal of the National Academy of Educational Administration, and Dynamics of Political Work Research, etc.





HOU Huijun



Prof. Dr. Jan CORNE[18

Thomas Estermann is Director for Governance, Funding and Public Policy Development with responsibilities for EUA's work aimed at strengthening universities' autonomy, governance, management and their financial sustainability. Before joining EUA in 2007, Thomas Estermann was Deputy Head of Strategic Development and Deputy University Director at the University of Music and Performing Arts, Vienna, a member of the universities' senate and involved in several reforms in higher education in Austria. Before entering the University in 1997, he pursued a career as a lawyer. Thomas is member of several European and national committees, expert groups, editorial boards, advisory groups and contributes on a regular basis to higher education management programmes and national higher education reform processes. He has published on the topic of university funding, governance and management. He holds a Master's degree in law from the University of Vienna.

Anthony Antoine is Executive Director of the Brussels School of Governance (VUB) and is coordinator of the UNU-CRIS Campus in Brussels. He is a member of the Council of the Free University of Brussels and the Audit Committee of the Institute of Erasmus University in Brussels. He focuses on the organizational structure and executive management of private and public universities and has made some achievements. Antoine studied political science, and had studied at VUB, the University of Lancashire in the UK and the Lyon Business School in France.

Prof. Dr. João Amaro de Matos is Vice Rector of NOVA University Lisbon, coordinating the areas of Education and International Development, and a full professor of Finance at Nova School of Business and Economics. He develops the international strategy of the University, including accreditations, rankings, mobility, cooperation projects, and contributions to networks and alliances. Additionally, led NOVA to integrate the European University Alliance EUTOPIA, and the establishment of a NOVA campus in Cairo. He is also responsible for the educational strategy at NOVA University, focusing on the implementation of pedagogical innovative methods across the university, and rethinking the educational offer.



Thomas ESTERMANN



Anthony ANTOINE



Prof. Dr. João Amaro DE MATOS

Prof. Dr. Tülin Gençöz is a professor of clinical psychology at Middle East Technical University. Her research interests include the psychoanalytic approach to clinical problems; antecedent, concomitant, and maintaining factors of psychopathology; personality characteristics, and information processing approaches in clinical psychology. Prof. Gençöz has published more than 100 articles and the number of citations these papers received exceeds 1900, with an h-index of 24. Prof. Gençöz was the head of the METU Psychology Department between 2011 and 2016; between 2016 and 2019 she was the director of the METU Graduate School of Social Sciences. From 2019 onward, she has been the Vice-Rector of METU.

Prof. Dr. WU Jiang, Professor at the College of Architecture and Urban Planning, Tongji University, Former Executive Vice President of Tongji University. He is now serving as Dean of the Institute of Environment for Sustainable Development (IESD) of Tongji University, Director of Elaborated Urban Governance Research Institute of Tongji University, Chief Editor of Architecture Asia, Vice President of Urban Planning Society of China (UPSC), President of Urban Planning Society of Shanghai (UPSS), Vice President of the Architectural Society of Shanghai China (ASSC). Due to his contribution to the Architecture and Urban Planning of China, he was elected the Academician of Royal Academy of Architecture France (Academie d'Architecture) in 2015. His research fields include history and theory of architecture, urban heritage conservation and urban regeneration. He has published over 10 books, and obtained nearly 20 national-level and provincial-level awards.

Dr. Lucas Zinner has now been working in research or research-related institutions for around 25 years. A mathematician by training, he heads the Department of Research Services and Career Development at the University of Vienna and is responsible for around 40 professional staff supporting researchers at all career stages, from ECRs to advanced ERC grantees. Since 2007, Lucas has also been increasingly involved in global higher education discourse and as such is involved in numerous international projects and activities. The range of his interests includes impact of research and innovation processes, the reform of doctoral education, and HR in higher education, from professional support staff and ECRs to academic leaders.



Prof. Dr. Tülin GENÇÖZ



Prof. Dr. WU Jiang



Dr. Lucas ZINNER

Prof. Dr. Liu Baocun is a professor of comparative education and the director of the Institute of International and Comparative Education (IICE) at Beijing Normal University. He serves as president of China Comparative Education (CCES). With his specialization and research interests in comparative education, higher education, education policy and management, he has been involved in a wide range of national and international research and consultancy projects, and published more than 300 journal papers and 20 books. He has received many honours and awards for his research and teaching in the field of education, including the Ministry of Education Distinguished Professor of Changjiang Scholars Program.

Prof. Dr. Oğuzhan HASANÇEBİ is a professor in the Department of Civil Engineering at Middle East Technical University. He received his Ph.D. in Structural Engineering Division from the Middle East Technical University in 2001. He worked as a post-doctorate research associate at Drexel University, USA between 2001-2003. He returned to Middle East Technical University in 2004 where he was appointed as an assistant professor in the Department of Civil Engineering. He served as co-head of the Civil Engineering Department between 2012 and 2015, advisor to the rector between 2016 and 2020, and vice president of Middle East Technical University from 2020 until now. His research interests cover structural optimization, steel structures, artificial intelligence, and health monitoring of structural systems. He has published 51 scientific papers in refereed international journals, and his works have received more than 1800 web of science citations.

Prof. Dr. Ivan Svetlik is professor of Human Resources and Social Policy at Ljubljana University, Slovenia. He was rector of the University of Ljubljana (2013-2017), minister of labour, family and social affairs of Slovenia (2008-2012) and was a member of the editorial board of the European Journal on Vocational Training edited by CEDEFOP. Currently he is involved in the EUTOPIA university alliance project where he is focused on social inclusion issues and cooperation with Western Balkans universities.





Prof. Dr. Oğuzhan HASANÇEBİ



Prof. Dr. Ivan SVET[IK



Prof. Dr. Melita KOVAČEVIĆ



Prof. Dr. Anna CHROBOK



Prof. Dr. Gaye TEKSÖZ

Prof. Dr. Melita Kovačević is a full professor at the University of Zagreb. She has been involved in a policy of HE for two decades and she held different positions on national and European level related to HE. As a keynote or plenary speaker, she has delivered more than 150 speeches worldwide on HE, HE reform, QA, academic leadership and doctoral education. She is a former Vice-Rector for Research and Technology of the University of Zagreb (2006 to 2014).

Prof. Dr. Anna Chrobok: professor, PhD, DSc in technical science, Silesian University of Technology SUT; from 2019 Director of College of Studies (SUT), form 2013-2017 Head of Department of Chemical Organic Technology and Petrochemistry (SUT), from 2016-2019 Vice-Dean for Science and International Cooperation, Faculty of Chemistry (SUT). Co-author of over 120 articles from JRC list and 30 patents, supervisor of 8 finished doctoral thesis, focused on the design, characterization and application of functional ionic liquids in the sustainable, green processes for fine chemicals production (https://chrobokgroup.com). Experienced in managing the education process at the University, and significantly improving the quality and attractiveness of education.

Prof. Dr. Teksöz has PhD on Environmental Engineering of Middle East Technical University (Türkiye). She is giving lectures related to Education for sustainability, Climate Change Education and Environmental Science in the Education Faculty. One of her latest publications is "Prospects for a better future: The significance of ESD in Primary and Secondary Education" and the latest project she is coordinating is supported by the British Council -Turkey and titled as "Global Graduates for Global Careers". She is a part of the METU administration as Advisor to the Rector responsible from international co-operations and Dean of Students. Prof. Teksöz has joined LEAD project in 2017 as representing Middle East Technical University (Turkey).

Prof. Dr. Yasar Kondakci, former Dean of the Graduate School of Social Sciences of METU, is a Professor in Educational Administration and Planning at The Middle East Technical University, Ankara Turkey. He gained his PhD degree at Ghent University, Belgium in the field of Management and Organization. His research focuses on higher education, educational change, and social justice in education. Dr. Kondakci is a section editor of the Research in Educational Administration and Leadership (REAL) journal. He served as council member of the European Educational Research Association between 2008-2009. He is still on the administrative board of the Turkish Educational Administration Research and Development Association (EARDA). His articles have been published in prominent journals of educational sciences field including Higher Education, Educational Studies, and Educational Management, Administration and Leadership.

Prof. Dr. F. Pinar Acar is a professor of Organizations and Management in the Business Administration Department and the Dean of Faculty of Economic and Administrative Sciences of Middle East Technical University, Turkiye. She received her Ph.D. from Texas Tech University, USA. Her research aims to investigate the relationship between various dimensions of diversity and organization-, group-, and individual-level outcomes. Dr. Acar's work identifies potential group-level and organizational phenomena that may alleviate negative effects and facilitate positive effects of diversity. Dr. Acar also examines biases and prejudices against women and barriers faced by female leaders. Dr. Acar has published in various international and national journals such as International Journal of Human Resource Management, Applied Psychology: An International Review, and METU Studies in Development.

Victoria Winter, a British-Australian "hybrid", is an accomplished professional with an 18-year career in international relations and development spanning 4 continents. Her career has always been rooted in services, ranging from healthcare and hospital management to ecommerce to higher education. As an MBA from Fundação Getúlio Vargas in Brasil, Victoria is an Executive Board member of Nova School of Business & Economics and serves as the Executive Director for External Relations and Internationalization since January 2019. In this role she is responsible for the school's internationalization strategy, institutional relations, new market development, summer schools and short courses, as well as international accreditations and rankings. Victoria is motivated by human connections, cultural intricacies, and partnership building and in her personal time she loves to travel and above everything, she is the proud mum of three under-five year-olds.



Prof. Dr. Yasar KONDAKCI



Prof. Dr. Pınar Acar



Victoria WINTER

Dr. Barbara Good is Head of International Relations at the University of Vienna. In this role, she is co-responsible for defining the university's internationalisation strategy and its implementation. Previously, Barbara Good was Head of International Affairs at the Vienna University of Applied Sciences for Management and Communication (2016 to 2019). Before becoming a university manager, Barbara worked as an evaluator and consultant in the field of research, innovation and higher education policy. Most recently, she was a partner at inspire research Forschungs- und Beratungsgesellschaft m.b.H. (2017-2019). Between 2007 and 2016, she worked as a senior consultant for the Technopolis Group, a leading European consulting firm focusing on evaluation in research and innovation policy. In this role, Barbara was responsible for a large number of evaluations, impact assessments and strategy studies for clients in various European countries as well as the European Commission. Barbara Good studied political science and economics at the University of Zurich. She obtained her PhD from the same university with a thesis on Swiss innovation policy. Barbara Good also holds a degree in translation studies.

Professor at the Faculty of Civil Engineering of the Silesian University of Technology, Poland. Author and co-author of over 180 publications. Reviewer of several JCR journals. Participated in over 30 international research and educational projects. Member of the project management board and Steering Committee of the European University EURECA-PRO and H2020 RE-EURECA-PRO project. Coordinator of the Circular Economy Research Area at the Silesian University of Technology. Director of the Project Management Center of the Silesian University of Technology. Formerly LLP Erasmus/Erasmus + and academic exchange coordinator. CEEPUS projects coordinator. In 2009-2011 professor at Universidade da Beira Interior, Covilha, Portugal. Visiting professor at Universidad Tecnologica de Bolivar, Cartagena, Colombia. Lecturing also in Portugal, Spain, Denmark, UK and Turkey. Polish delegate to fib (The International Federation for Structural Concrete), member of the General Assembly.

Prof. Dr. Baris Salihoglu has received his PhD degree in 2005 in Physical Oceanography from ODU, USA, which was followed by a 2-year postdoc in France, LEGOS-CNRS, afterwards he has returned to Turkey with a 2 years FP6 Marie Curie fellowship in METU and he is the faculty member at METU-IMS since 2009. He is the director of the institute since 2016 and leads the DEKOSIM project for establishing a new centre of excellence (Centre for Marine Ecosystem and Climate Research) funded by the Turkish Ministry of Development. He is also the director of Climate and Sutainable Development Center. He is the coordinator of two H2020 projects Black Sea Connect (CSA) and BRIDGE BS (R&IA).



Dr. Barbara GOOD



Prof. Dr. Marcin Gorski



Prof. Dr. Barış SALIHOĞLU

Head of International Relations at NOVA University Lisbon since May 2018 with responsibilities in the implementation of the Strategy for the International Development of NOVA. From 2014 until 2018, she was the Head of Research Support Unit of NOVA, with responsibilities in Research Management, Funding and Research Talent Development. From 2001 until 2013 was Head of the e-learning office of Universidade do Porto, with responsibilities in the development and implementation of the institutional strategy for Learning Technologies. She has been an invited Professor in the field of e-learning and educational project management since 2004. She has a PhD in Digital Media (2013) in the field of e-learning, learning outcomes and assessment of learning; a MSc in Multimedia Technology in the field of e-learning and reusable learning objects. Both research works focused on the digital transformation of Engineering Education.

He is currently working as an Associate Professor of Food Engineering at the Department of Food Engineering at Middle East Technical University. He got PhD from University of California, Davis in 2012. He also has an MBA degree from Bilkent University (2005). He has been involved in significant extent in research and teaching. He has supervised more than 20 Master students and 6 PhD students until now. He is currently running 2 EU projects as a Coordinator (SuChaQuality, FunTomP). Teaching is also an aspect that he pays a lot of attention. He is teaching a 'University Wide' elective course named as Food Myths and Facts to increase the awareness of the students about food science.

Researcher of the Portuguese Institute for International Relations (IPRI) from NOVA University, where she is also Guest Assistant Professor at the Faculty for Social and Human Sciences and teaches the course of Asian Studies and History of International Relations.

She is a consultant of the Board of Trustees of the Calouste Gulbenkian Foundation. Raquel Vaz-Pinto was President of the Portuguese Political Science and Association from 2012 to 2016 and author of several books and articles. Her research interests are: Chinese Foreign Policy and Strategy; the USA and the Indo-Pacific; Europe and the World, and Leadership and Strategy. Raquel Vaz-Pinto is a resident international affairs analyst at SIC Television and TSF radio.



Dr. Rita FALCAO



Assoc. Prof. Mecit Halil ÖZTOP



Prof. Dr. Raquel VAZ-PINTO

Ph.D. in Social Sciences, researcher and lecturing professor of SUT's Faculty of Organization and Management, specializing in didactics, pedagogy, teaching process, pedeutology, leadership, and governance issues. Leader of 4 scientific projects for young researchers, participant of several scientific projects and COST Action "Industry and Society 4.0 – Smart technologies as determinants of transformation", and The International Visegrad Fund Small Grant. Leader of the Third International Interdisciplinary Summer School – Project Potential Building in Interdisciplinary International Research Teams - CEEPUS – International Summer School Central European Exchange Program for University Studies. Erasmus + coordinator at the Faculty of Organization and Management.

Author of more than 60 scientific papers and 4 monographs. At that moment leader and team member of 6 projects, especially concentrated on the field of education and the process of high-quality of teaching in higher education.

Dr Thea Vidnes works as Programme Manager to the MSCA postdoctoral COFUND-funded project, Reinforcing Women In Research (REWIRE), hosted by the University of Vienna's Research Services and Career Development Unit, where she is also an EU Programme Officer with a particular interest in supporting ERC applicants. Prior to joining the University of Vienna in February 2022, Thea worked in UK academic administration at UCL (4 years) and then the University of Oxford (3 years), where she assisted postdoctoral researchers applying to national, EU and other international grant programmes; managed ERC project coordinators; and served as third-party research funding contact/liaison to Humanities Faculties.

Prof. Dr. A. Sevtap Kestel holds a Ph.D. degree in Statistics from Middle East Technical University, Turkey. She received her M.B.A degree from the Business School of Risk Management and Actuarial Science in St. John's University-USA. She is the director of the Institute of Applied Mathematics since 2020. She is specialized in insurance mathematics and its applications. She is a statutory actuary in Turkey. She is a member of Scientific Committee of Turkish Agricultural Insurance Pool and the chair of the Actuarial Examination Committee. Her research interests are: catastrophic risk and insurance, capital risk assessment and reliability theory.



Prof. Dr. Anna WALIGORA



Dr. Thea VIDNES



Prof. Dr. A. Sevtap KESTEL

Prof. Dr. Chang Zhu is the LEAD2 Project & LEAD Project Director. She is professor in Educational Sciences at the Vrije Universiteit Brussel. She coordinates the LEAD2 (Jan. 2019-Jan. 2023) and LEAD (Oct. 2015-Oct.2018) (supported by the EU Erasmus+ Capacity Building in Higher Education) projects and from 2013-2016 she was project coordinator of the EU-China DOC project under the EU Erasmus Mundus Program. She is Director of the EU-China Higher Education Research Center (ECHE), the Online and Blended Learning Competence Center at VUB. Currently she is also the project Director for the EU supported e-Teach project (2022-2024). She is promoter and principal investigator of several key fundamental research projects in the field of higher education, internationalization, university governance, academic leadership, international academic mobility, student competence and literacy development, educational innovation, online and blended learning, MOOC, ICT-supported learning and social inclusion.

Dr. Aysun Caliskan, PhD, is a post-doc researcher in Educational Sciences at the Vrije Universiteit Brussel (VUB). After receiving her master's in educational measurement and evaluation, she turned to studies in higher education where she took full advantage of combining her background. Next, she gained her PhD at VUB in the field of higher education. Building on her PhD work, she mainly focuses on academic leadership, university governance, e-learning, educational technologies, educational innovations. She has also been involved in international projects and participated in workshops and activities in higher education. Her research has been published in national and international books and journals.

Dr. Merve Zayim-Kurtay works as an associate professor in Educational Administration and Planning at Middle East Technical University (METU) in the department of Educational Science. Dr. Merve Zayim- Kurtay received her M.S and Ph.D. in Educational Administration and Planning at METU. She completed her postdoctoral studies at Vrije Universiteit Brussel. Dr. Zayim-Kurtay currently works as a researcher on an Erasmus+ Strategic Partnership Project (REMOTE-Empower Teachers for Remote Online Assessment in Higher Education) and is an active member of COST ENIS (European Network on International Student Mobility). She has several research studies published or underway on organizational change, academic leadership, technology integration, and internationalization of higher education.



Prof. Dr. Chang 7.HIJ



Dr. Aysun CALISKAN



Dr. Merve Zayim-KURTAY

Dr. Szymon Ogonowski graduated from Silesian University of Technology (SUT) and obtained MSc (in 2005), PhD (in 2011) and habilitation (in 2022) in automatic control and robotics. His current position is Assistant Professor at SUT. His main scientific interest concerns hierarchical control of dynamical systems, indirect measurement and predictive monitoring of machines with a special focus on mineral processing and energy sector applications, including solutions for Industry 4.0. He is experienced in R&D projects and have high record of academia-industry collaboration, including commercialization of research results. Currently he is part of SUT team in Erasmus+ and H2020 projects focused on the development of European University Alliance EURECA-PRO.

Dr. Ibrahim Yorgun has been working as the Director of International Cooperations Office at Middle East Technical University. Ibrahim Yorgun has also worked as an external evaluator for European Union projects in School and Adult Education in Turkish National Agency since 2006 as well as participated in development of applications of ECHE (Erasmus Charter for Higher Education) within European Commission Directorate General for Education and Culture Working Group between the years 2016 and 2019. Dr. Yorgun has broad experience in mobility programs, project development cycle in educational projects, execution of shortterm academic programs, budgeting and financial control as well as digital transformation of mobility programs, digitalization of internationalization. Dr. Yorgun assisted coordination of Erasmus Mundus-ACTION 4 (FORT), Erasmus Mundus External Cooperation Window Lot 7 (Iran, Iraq and Yemen) as well as Erasmus+ KA2 LEAD1 and LEAD2 projects at METU.

Wu Xiao is a program manager and lecturer in the Office of International Cooperation at the National Academy of Education Administration. She graduated from Beijing Normal University in 2016 with a master's degree in education. From 2019 to 2020, she studied at the University of Sheffield in the UK as a visiting scholar. Her research interest is international cooperation in higher education.



Dr. Szymon OGONOWSKI



Dr. Ibrahim YORGUN



WU Xiao

Sevgi Kaya-Kasikci is a Ph.D. candidate and a research assistant in Educational Sciences Department at Middle East Technical University (METU) in Turkey. She completed her Master's degree in Educational Administration and Planning program. Currently, she is carrying out her Ph.D. in the same field. She has been involved in several projects such as higher education experiences of refugee students, online assessment in higher education, and internationalization of higher education. Her research interests include educational policy, social justice in higher education, and internationalization of higher education.

LYU Dongye is a research assistant and coordinator of international cooperation at the International College of Football, Tongji University. Additionally, he is a Ph.D. candidate at Universidad Complutense de Madrid. He earned his Master's degree from Universidad Europea de Madrid and Beijing Sport University. Dongye focused his research on interdisciplinary sports studies in social sciences: Culture& History, Gender & Identity, and Communication& Marketing.

Fatima Zahid Ali is a PhD Researcher with the ECHO Research Group at Vrije Universiteit Brussel (VUB) in Brussels, Belgium. She is currently working on a doctoral thesis on language appropriation and abrogation by the trans subaltern in postcolonial media discourses, supervised by Kevin Smets and Benjamin De Cleen. She also works as a teaching assistant at the Department of Communication Sciences (SCOM) at VUB. Previously, she had an MBA from University of Wales and an Erasmus Mundus Joint Master's Degree (EMJMD) in Digital Communication Leadership (DCLead) from University of Salzburg in Austria and Vrije Universiteit Brussel in Belgium.





LYU Dongye



Fatima Zahid ALI

Zhengwen QI is a PhD researcher in Educational Sciences at the Vrije Universteit Brussel (VUB). After receiving his Master in Public Policy at Sciences Po Paris and Master in International Relations at Beijing Foreign Studies University, he has worked as an associate project officer at UNESCO Liaison Office in Brussels for two years. During these two years, he cultivated a strong interest in the internationalisation of higher education and later furthered this research interest as a full PhD student. His research areas involve the internationalisation of higher education, academic leadership development and impact assessment of professional development programs.

Dr. Angela Meyer has a background in Political and Social Sciences. She is working in the EU & International Team at the Research Services and Career Development Unit of the University of Vienna. She is involved in several international projects under ERASMUS+ and national funding programmes, focused on University governance, academic leadership and digitalization in doctoral education. Before joining the University of Vienna, she has worked as a researcher in a number of EU projects and coordination actions related to governance for sustainable development and multistakeholder approaches. She has moreover served as a consultant for the EU Commission in the field of international research cooperation.

Dr. YU Jingtian, Vice President of the National Academy of Educational Administration, holds a PhD degree in preschool education from the Department of Education of Beijing Normal University in 1997. He has long been engaged in research and management of cadre education and training. Since 2017, he has been the Vice President of the National Academy of Education Administration, in charge of training, teaching and scientific research. He is also the Chairman of the Professional Committee of Education Administration of the Chinese Society of Education. His main research areas are cadre training, educational policy, educational management, etc.



Zhengwen QI



Dr. Angela MEYER



Dr. YU Jingtian

Dr. JING Meiying, Associate Researcher, graduated from Peking University with a PhD in Management in Educational Economics and Management. She has been a visiting scholar at the University of Sydney and the University of Tampere. She is currently the Deputy Director of the International Cooperation and Exchange Department (Hong Kong, Macao and Taiwan Affairs Office) of the National Academy of Educational Administration (NAEA), Head of the China-EU LEAD Academic Leadership Program and Head of the National Think Tank of NAEA. She has published more than 10 academic papers in English and Chinese, and co-edited one book in English. She has participated in and presided over the National Social Science Major Research Project "Transformation and Development of Local Universities", "Research on University Leadership Development in the Context of Popularization of Higher Education: A Comparative Perspective between China and UK", and the EU Erasmus Research Project "Comparative Study on University Leadership between China and Europe".

Since 23 September 2018, Dr. CHE Weimin is the Minister-Counselor of Education & Culture Office, Mission of the People's Republic of China to the European Union.

Before arriving to Brussels, Dr. CHE was the Deputy Director-General of China Service Center for Scholarly Exchange(CSCSE). In 1994 to 1998, he worked as Vice Consul in Chinese Consulate-General in Vancouver.

Mr. CHE holds a PhD in International Studies from University of Technology Sydney and an MED in International and Comparative Education from University of Hull in UK. In September 2018, he was awarded an honorary doctorate title by University of Hull.

Prof. Dr. Yongqi LOU is Vice President of Tongji University, Vice President of Industrial Design Association of China, and Chair of the international advisory board of angewandte in Vienna. LOU has been the pioneer in China for design-driven innovation that connects design, business and technology. He is the founding executive editor of SheJi — the Journal of Design, Innovation, and Economics published by Elsevier and an editorial board member of the journal Design Issues published by The MIT Press. He was invited as the keynote speaker in conferences such as BODW 2018, IFI 2017, IDSA 2016, ACM SIGCHI 2015, etc. His design and research works have been exhibited in the Design Museum of Helsinki, the Triennale Design Museum in Milan, Saint Etienne Biennale of France, etc. LOU was elected as a fellow of Royal Swedish Academy of Engineering Sciences (IVA) in 2019.





Dr. CHE Weimin



Prof. Dr. LOU Yongqi



Prof. dr. Nadine Engels is professor at the Multidisciplinary Institute for Teacher Training (MILO). She is currently the Vice Rector for Education and Student Affairs, Vrije Universiteit Brussel. Because of her research expertise and her many years of experience as a teacher training coordinator, she has a great affinity with education files. As an education expert, she has been working with departments of the Vice Rectorate for Education and Student Affairs for a long time, including in the educational professionalisation trajectory for starting teachers. Nadine Engels has extensive board experience, including as department chair, vice dean of the Faculty of Psychology and Educational Sciences and as chair of MILO.





28-29 November 2022

Institution	Name	Position
mstrution	Name	Position
Vrije Universiteit Brussel	Jan DANCKAERT	Rector
Vrije Universiteit Brussel	Nadine ENGELS	Vice Rector
Vrije Universiteit Brussel	Jan CORNELIS	Emeritus Professor; former Vice Rector
Vrije Universiteit Brussel	Jacqueline COUDER	Director International Relations
Vrije Universiteit Brussel	Anthony ANTOINE	Executive Director
Vrije Universiteit Brussel	Karen FRANÇOIS	Professor
Vrije Universiteit Brussel	Chang ZHU	Professor
Vrije Universiteit Brussel	Xiaohong TONG	Manager International Marketing & Recruitment
Vrije Universiteit Brussel	Maarten GERNAY	Managing Assistant
Vrije Universiteit Brussel	Fatma DEMIR	Post-doc and Project Manager
Vrije Universiteit Brussel	Aysun CALISKAN	Post-doc Researcher
Vrije Universiteit Brussel	Fatima ALI	PhD Researcher and Teaching Assistant
Vrije Universiteit Brussel	Elizabeth Jacob LANDA	PhD Researcher
Vrije Universiteit Brussel	Khuyen DINH	PhD Researcher
Vrije Universiteit Brussel	Zhao CHENG	PhD Researcher
Vrije Universiteit Brussel	Yujie XUE	PhD Researcher
Vrije Universiteit Brussel	Zhengwen QI	PhD Researcher
Vrije Universiteit Brussel	Marta LUCCHETT	Researcher
Vrije Universiteit Brussel	Clemens JASON	Master Student
Vrije Universiteit Brussel	Haiping CHEN	Master Student
University of Vienna	Barbara GOOD	Head of International Relations
University of Vienna	Lucas ZINNER	Director



28-29 November 2022

Institution	Name	Position
University of Vienna	Thea VIDNES	REWIRE (COFUND) Fellowship Programme Manager
University of Vienna	Anna HUEMER	Learning & Development Specialist
University of Ljubljana	Ivan SVETLIK	Professor, former rector
University of Zagreb	Melita KOVACEVIC	Full professor, Head of the Lab, Director of Doctoral Programme
European University Association	Thomas ESTERMANN	Director, Governance, Funding and Public Policy Development
China Mission to the EU	Weimin CHE	Minister-Counsellor
China Mission to the EU	Yi HU	Second Secretary
China Mission to the EU	ZHANG Jide	First Secretary, Education & Culture
Tongji University	Dongye LYU	Research Assistant; International Cooperation Manager
KU Leuven	Almer GUNGOR	Post-doc
NOVA University of Lisbon	João Amaro de MATOS	Vice-Rector
NOVA University of Lisbon	Isabel NUNES	Vice-Rector
NOVA University of Lisbon	Rita FALCAO	Head of International Relations
NOVA University of Lisbon	Alexandra FIÉIS	Professor
NOVA University of Lisbon	Ana Santos PINTO	Assistant Professor
NOVA University of Lisbon	Giulia PRIORA	Assistant Professor
NOVA University of Lisbon	Victoria WINTER	Executive Director - External Relations & Internationalization
NOVA University of Lisbon	Raquel VAZ-PINTO	Researcher and Guest Assistant Professor
NOVA University of Lisbon	Sara Filipa Salvaterra RECHARTE	Project Manager
Aarhus University	Natalya STEANE	PhD Researcher
Silesian University of Technology	Grzegorz KLAPYTA	Head of IRO



28-29 November 2022

Institution	Name	Position
Silesian University of Technology	Aleksandra SNIEZEK	Head of University-wide and Key Projects Implementation Office
Silesian University of Technology	Marcin GORSKI	Director; Associate Professor
Silesian University of Technology	Anna CHROBOK	Director, Collage of Studies
Silesian University of Technology	Edyta KUDLEK	Academic, Assistant Professor
Silesian University of Technology	Agnieszka SIEWNIAK	Assistant Professor
Silesian University of Technology	Szymon OGONOWSKI	Assistant Professor
Silesian University of Technology	Anna WALIGORA	Project Leader/Academic Exchange Coordinator/Assistant Professor
Silesian University of Technology	Alina BRZECZEK- SZAFRAN	Assistant Professor
Silesian University of Technology	Marta MATYJASZEK	Administrative Specialist
Middle East Technical University	Oguzhan HASANCEBI	Vice Rector
Middle East Technical University	Tulin GENCOZ	Vice Rector
Middle East Technical University	Gaye TEKSÖZ	Advisor to the Rector
Middle East Technical University	Bahar OZ	Advisor to the Rector
Middle East Technical University	Yunus Eren KALAY	Professor; Assistant to the Rector
Middle East Technical University	Baris SALIHOGLU	Professor; Director of Institute
Middle East Technical University	A. Sevtap KESTEL	Director of the Institute
Middle East Technical University	Idil Buse HAZER	Director, METU Technology Transfer Office
Middle East Technical University	Feride Pinar ACAR	Dean
Middle East Technical University	Ibrahim YORGUN	Director of IRO & Dr.
Middle East Technical University	Nil UZUN	Professor/Elected Member of University Administrative Board
Middle East Technical University	Yasar KONDAKCI	Professor in Educational Administration
Middle East Technical University	Mustafa YÜCEL	Associate Profesor



28-29 November 2022

Institution	Name	Position
Middle East Technical University	Emre BUKUSOGLU	Associate Professor
Middle East Technical University	Mecit Halil OZTOP	Associate Professor
Middle East Technical University	Erdem CEYDILED	Coordinator at International Students Office; Parttime lecturer at the Department of International Relations
Middle East Technical University	Merve Zayim KURTAY	Academic staff
Middle East Technical University	Sevgi Kaya KASIKCI	PhD Researcher
Middle East Technical University	Sara Banu AKKAS	Specialist

List of Participants - online speakers

28-29 November 2022

Institution	Name	Position	
Beijing Normal University	Baocun LIU	Director of the Institute of International and Comparative Education	
National Academy of Education Administration	Huijun HOU	President	
National Academy of Education Administration	Jingtian YU	Vice President	
National Academy of Education Administration	Meiying JING	Associate Researcher; Director	
National Academy of Education Administration	Xiao WU	Program Manager and Lecturer	
Tongji University	Jiang WU	Professor; former Executive Vice President & Dean of IESD	
Tongji University	Yongqi LOU	Vice President	

The full list of 171 registered online participants can be viewed via this link, or scan the QR code. Link: <u>LEAD2 Final Conference Online Participant List</u>



DELIVERABLES

LEAD2 MOOCs

There are 3 series of MOOCs on Academic Leadership Development.

- MOOC 1: for Young Academic Leaders (MOOC-YAL)
- MOOC 2: for Middle-level Academic Leaders (MOOC-MAL)
- MOOC 3: for Senior Academic Leaders (MOOC-SAL)

Available on 3 platforms: Canvas, Wangyi Yunketang, Bilibili. Available in both English and Chinese versions. For more information please click on this link or scan the QR code.









MOOC 1: YOUNG ACADEMIC LEADERSHIP

Perspectives:

Leadership theories & styles Competences for young academic leadership

Experience:

Personal growth path Case story sharing Coaching & reflections

Networking:

Community Forum & webinar interactions



ENGLISH VERSION



CHINESE VERSION

MOOC 2: MID-LEVEL ACADEMIC LEADERSHIP

Perspectives:

Advanced knowledge on the roles and necessary skillsets of academic leaders

Experience:

Balancing the hybrid roles Team culture & cultivating next generation leaders

Networking:

Testimonials Community Forum & webinar interactions



ENGLISH VERSIO



CHINESE VERSION

MOOC 3: SENIOR ACADEMIC LEADERSHIP

Perspectives:

University governance structures; Comprehensive academic leadership

Experience:

University strategic planning; Cases of reform & innovations

Networking:

Institutional and individual communications, forum



ENGLISH VERSION



CHINESE VERSION

LEAD2 Reports

There are three sections in total:

- the MOOC Reports,
- the Dissemination Reports,
- the Blended Training Reflection Reports





DELIVERABLES



LEAD2 Papers

It contains LEAD2 Special Issue articles and LEAD2 Journal papers.



LEAD2 Journal Publications

There are 10 LEAD2 journals. Each issue focuses on a theme related to university governance and leadership.









LEAD2 Testimonials

It contains the testimonial booklets and testimonial videos.



DELIVERABLES















Events





Brussels Event

- March 2019
- Seminars & workshops
 - Read More





Gliwice Event

- October 2019
- Seminars & workshops



LEAD2 Presentations

Includes presentation materials for LEAD2 online and offline workshops, blended training course materials, etc.







LEAD2 Sustainability Report

It charts the progress in the understanding as well as the implementation of sustainability efforts throughout the execution of the LEAD2 project.





LEAD ACADEMIC NETWORK

MISSION

The LEAD Academic Network is an international and interdisciplinary platform of collaboration among academics and academic leaders for discussing and shared learning of theories, research and practices of academic leadership and university governance. The Network aims to support the advancement of academic leadership through research-based knowledge and networked learning, and to create a community with shared interests of producing and disseminating academic leadership knowledge and experiences, and linking research to academic leadership practices.

The LEAD Academic Network is established building on the results of two EU-funded projects, the LEAD and LEAD2 projects.

The mission of the LEAD Academic Network is to become a major networked community and a center of excellence in academic leadership research and a source of innovative best practices.

CORE STRATEGIES & MAIN ACTIVITIES

The mission of the LEAD Academic Network will be achieved by the following strategic priorities:

- Academic networking. Strengthening partnerships among LEAD Academic Network members, including institutional and individual members.
- Profiling & identity. Addressing academic leadership at all levels, from young researchers up to high level university academic leaders.
- Research-based capacity building. Promoting research on academic leadership, university governance and connecting research with practices.
- Networked learning. Communicating, disseminating, and sharing research findings, real case experiences, and good practices in academic leadership; identifying and analyzing different university visions, road maps, governance approaches and context dependent differences as well as common challenges, interests, joint objectives and best practices.

The main activities of the LEAD Academic Network include:

- Pillar 1 Research
- Pillar 2 Training and academic leadership development
- Pillar 3 Sharing, disseminating, networking and community services

For more information and how to join the LEAD Academic Network, please click on <u>this link</u> or scan the QR code.









LEAD2

ENHANCING ACADEMIC LEADERSHIP AND GOVERNANCE OF CHINESE AND EUROPEAN UNIVERSITIES IN THE CONTEXT OF INNOVATION AND INTERNATIONALISATION

PROJECT N° 598874-EPP-1-2018-BE-EPPKA2-CBHE-JP

The European Commission support for the production of this publication does not constitute an endorsement of the contents which reflects the views only of the authors, and the Commission cannot be held responsible for any use which may be made of the information contained therein.





















































































LEADing TOgether LEADing TOmorrow















EAD_Community @LEAD2 Project

@LEAD2Project

@Lead2P

@LEAD_Community